

# THAILAND WEALTH MANAGEMENT FORUM 2023

Wednesday 24th May 2023



## Executive Summary

Hubbiss was delighted to host our annual event in Bangkok on Wednesday, May 24 for the Private Wealth Management Community. The event focused on the evolution of wealth management in Thailand's maturing, diversifying and increasingly digital wealth market.

We hosted panel discussions and presentations on these and other key topics:

- » Wealth Leaders and the evolution of wealth management in Thailand
- » Evolving Client Expectations & Needs and how Competitors should react and adapt
- » Structuring Wealth and Optimising Legacy & Succession Planning
- » The regulators and the market's drive for greater product diversification
- » The Globalisation of Thai wealth and the evolving needs of Wealthy clients and families
- » The trends around Domicile Diversification and alternative residence
- » Embracing FinTech and Digital Solutions for Tomorrow's World
- » Wealth Management Reimagined – the Advisory-led Proposition
- » Investment Products & Solutions – How does the wealth industry deliver as client expectations and their needs evolve?
- » The Rising Demand for Digital Assets – how can the wealth industry react?
- » Into the Future – the competitive environment in Thailand's wealth market



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## Thank You to Our Speakers



**PHILIPP PIAZ**  
Finaport



**DAVID GENN**  
Goji



**LAURA LUI**  
Premia Partners



**ANNA SACHA**  
Comarch



**WIN PHROMPHAET**  
Bank of Ayudhya



**DR. SILVIO STRUEBI**  
Simon-Kucher Global  
Strategy Consultancy



**POTE HARINASUTA**  
One Asset Management



**YASH SHAH**  
Synpulse



**TAN WOON HUM**  
Shook Lin & Bok



**LUONG CONG MINH**  
Vietnam Holding  
Asset Management



**ZAC LUCAS**  
Spencer West



**RAHUL MATHUR**  
GAM Investments



**DR. JON WONGSWAN**  
Kiatnakin Phatra  
Securities



**YIFEI LI**  
Alta



**ROSSEN DJOUNOV**  
GAM Investments



**HARMEN OVERDIJK**  
Leo Wealth



**WIN UDOMRACHTAVANICH**  
DAOL Asset  
Management



**JONATHAN STUART-SMITH**  
Mazars



**TRIPHON PHUMIWASANA**  
Kasikornbank



**THIYCHAI CHONG**  
CIMB Bank



**MANOJ PRAJAPATI**  
Allfunds



**RORY MCDAID**  
Henley & Partners



**PAUL GAMBLES**  
MBMG Group



**PARIDA LEELANIRAMOL**  
Comarch

# Content Summary

## PANEL DISCUSSIONS

### Thailand Wealth Management – Trends for Today, and Themes for Tomorrow

#### [Manoj Prajapati](#)

Head of Sales, South Asia, Allfunds

#### [Triphon Phumiwasana](#)

Managing Director, Private Banking Business Head, Kasikornbank

#### [Win Udomrachtavanich](#)

Executive Chairman, DAOL Asset Management

#### [Pote Harinasuta](#)

Director & Chief Executive Officer, One Asset Management

#### [Dr. Silvio Struebi](#)

Partner, Simon-Kucher Global Strategy Consultancy

Questions addressed by the panel:

- » How is the asset & private wealth management industry evolving in Thailand?
- » What are the challenges?
- » How are client expectations evolving?
- » What growth potential lies ahead, and where are the key opportunities for the foreseeable future? What are your key priorities over the next 12 months?
- » How can you differentiate your offering? How can you redefine your proposition? Have you done anything innovative?
- » Are local HNW clients still predominantly happy to use Singapore as their financial centre rather than onshore firms for their wealth management needs?
- » Fees, profitability, cost – what's the right business model?

### Evolving the Platform and the Proposition in Thailand's Wealth Management Market

#### [Yash Shah](#)

Partner, Synpulse

#### [Thiyachai Chong](#)

Head, Wealth Management & Preferred, Executive Vice President, CIMB Bank

[Article - Evolving the Platform and the Proposition in Thailand's Wealth Management Market](#)

#### [Philipp Piaz](#)

Partner, Finaport

#### [Win Phromphaet](#)

EVP - Head of High Net-Worth Division, Bank of Ayudhya

## Curating a winning client portfolio

The panel addressed these and several other issues:

- » What are the opportunities and challenges for the year ahead?
- » How are you managing risk in 2023? Is it time to take on more risk?
- » What's your favourite asset class now?
- » How are you generating income for clients?
- » What's your view on alternative investments? Digital assets? Private Markets?
- » How do you choose the right investment partners?
- » How can you consistently deliver performance and differentiate your offering?

### Paul Gambles

Director, MBMG Group

[Article - Paul Gambles on Curating Winning Portfolios and Improving Allocation for Thai Private Clients](#)

### Dr. Jon Wongswan

Managing Director, Kiatnakin Phatra Securities

[Article - Curating Winning Portfolios and Improving Allocation for Thai Private Clients](#)

### Rossen Djounov

Managing Director, Head of Asia, GAM Investments

### Harmen Overdijk

Chief Investment Officer, Leo Wealth

[Article - Leo Wealth's CIO on Evolving the Ideologies Around Curating Investment Offerings for Private Clients](#)

### Yifei Li

Managing Director, Institutional Sales, Alta

## What are the Key Issues Affecting HNW and UHNW Clients in Thailand?

These are some of the questions tackled by the experts:

- » How does inheritance tax apply to foreign trust structures? And what are the reporting requirements under CRS?
- » What are the current Trends and Concerns for International Families?
- » How can you protect assets and wealth for the next generation?
- » Which centres are likely to be most attractive in the future?
- » What are the trends around citizenship and migration?

### Zac Lucas

Partner – International Private Wealth, Spencer West

### Jonathan Stuart-Smith

Tax Partner, Mazars

### Tan Woon Hum

Partner, Head of Trust, Asset & Wealth Management Practice, Shook Lin & Bok

## **VIDEO - HEAD-TO-HEAD Q&A**

### Head-to-Head Q&A with Comarch's Parida Leelaniramol on Digital Transformation

#### Parida Leelaniramol

Sales Director, Comarch

[Article - Head-to-Head Q&A with Comarch's Parida Leelaniramol on Digital Transformation](#)

## PRESENTATION

### [Presentation - Synpulse's Yash Shah on 'Wealth as a Service' and Optimising the Potential in Asia's Fast-Growing Mass Affluent Market](#)

[Yash Shah](#)

Partner, Synpulse

[Article - Synpulse's Yash Shah on 'Wealth as a Service' and Optimising the Potential in Asia's Fast-Growing Mass Affluent Market](#)

### [Presentation - Citizenship and Residency – Opportunities and Trends for the year ahead](#)

[Rory McDaid](#)

Director Private Clients, Henley & Partners

[Article - Henley & Partners Expert Rory McDaid on the Merits of Investment Migration](#)

### [Presentation - Isolating Alpha in Uncertain Times](#)

[Rahul Mathur](#)

Investment Manager, GAM Investments

[Article - GAM Investments Rahul Mathur Highlights Strategies to Isolate Alpha in these Uncertain Times](#)

### [Presentation - Premia Partners' Laura Lui on the Reopening of China, and the Appeals of ASEAN](#)

[Laura Lui](#)

Partner, Co-Chief Investment Officer, Premia Partners

### [Presentation - Strengthening Customer Lifetime Value in Wealth Management – Perspectives from Comarch](#)

[Anna Sacha](#)

Senior Consultant, Comarch

[Article - Strengthening Customer Lifetime Value in Wealth Management – Perspectives from Comarch](#)

### [Presentation - Accessing Vietnam – Sustainable Value Investing in one of Asia's Most Dynamic & Undervalued Market](#)

[Luong Cong Minh](#)

Head of Research, Vietnam Holding Asset Management

[Article - Accessing Vietnam – Sustainable Value Investing in one of Asia's Most Dynamic & Undervalued Market](#)

### [Presentation - Goji CEO David Genn on Re-inventing Optimised Access to Private Assets & Markets](#)

[David Genn](#)

CEO, Goji

[Article - Goji CEO David Genn on Re-inventing Optimised Access to Private Assets & Markets](#)

# Thailand Wealth Management – Trends for Today, and Themes for Tomorrow

[View video of panel discussion](#)



- PANEL SPEAKERS**
- » **Manoj Prajapati**  
Head of Sales, South Asia Allfunds
  - » **Triphon Phumiwasana**  
Managing Director, Private Banking Business Head Kasikornbank
  - » **Win Udomrachtavanich**  
Executive Chairman DAOL Asset Management
  - » **Pote Harinasuta**  
Director & Chief Executive Officer One Asset Management
  - » **Dr. Silvio Struebi**  
Partner Simon-Kucher Global Strategy Consultancy

## SELECTED CONTENT FROM THE PANEL

**[Pote Harinasuta](#)**  
Director & Chief Executive Officer, One Asset Management

Khun Pote Harinasuta, Director & Chief Executive Officer at One Asset Management, was one of the expert speakers on this panel, and offered a number of valuable insights into the Thailand wealth market to delegates. He pointed to a variety of local market idiosyncrasies, outlined the competitive environment, highlighted the strength of local banks and brands, and focused on the evolution of rising demand and sophistication in the younger generations.

**[Triphon Phumiwasana](#)**  
Managing Director, Private Banking Business Head, Kasikornbank

Triphon Phumiwasana, Managing Director and Private Banking Business Head at Kasikornbank, was another one of the eminent speakers. He offered delegates some insights into the nuances of the Thai private client market, such as the rise of estate and legacy planning, the transition of wealth and control to the second and third generations, the need for greater liquidity in many families' holdings of land and property, and the transition to holding more private or alternative assets.



# Evolving the Platform and the Proposition in Thailand's Wealth Management Market

[View video of panel discussion](#)



- PANEL SPEAKERS**
- » **Philipp Piaz**  
Partner  
Finaport
  - » **Yash Shah**  
Partner  
Synpulse
  - » **Thiyachai Chong**  
Head, Wealth Management & Preferred, Executive Vice President  
CIMB Bank
  - » **Win Phromphaet**  
EVP - Head of High Net-Worth Division  
Bank of Ayudhya

## SELECTED CONTENT FROM THE PANEL

### [Thiyachai Chong](#)

Head, Wealth Management & Preferred, Executive Vice President, CIMB Bank

[Article - Evolving the Platform and the Proposition in Thailand's Wealth Management Market](#)

Thiyachai Chong, Head, Wealth Management & Preferred & Executive Vice President at CIMB Thai Bank presented delegates with some valuable insights into the evolution of a competitive platform and a tailored wealth management proposition. This is a brief summary of some of his observations during the panel discussion.

### [Win Phromphaet](#)

EVP - Head of High Net-Worth Division, Bank of Ayudhya

Win Phromphaet, EVP and Head of the High Net-Worth Division at Bank of Ayudhya offered delegates his view on the development of the platform and the bank's wealth management proposition. He sat as one of the experts on a panel discussion that included seasoned specialists from Synpulse, Finaport and CIMB Thai. These experts addressed key issues such as how they have been evolving their platforms, processes, and products, the development of a more client-centric proposition, digital transformation and delivering the optimal investment advice and solutions. With a reported roughly 80000 private clients, Khun Phromphaet is in a privileged position to comment on the market from a very hands-on viewpoint. This is a brief summary of some of his observations during the panel discussion.



# Curating a winning client portfolio

[View video of panel discussion](#)



## SELECTED CONTENT FROM THE PANEL

### [Harmen Overdijk](#)

Chief Investment Officer, Leo Wealth

[Article - Leo Wealth's CIO on Evolving the Ideologies Around Curating Investment Offerings for Private Clients](#)

Harmen Overdijk, Chief Investment Officer of Leo Wealth presented delegates with some valuable insights into the curation of fit-for-the-future investment ideas and allocation. The panel experts addressed key issues such as the opportunities and challenges for the year ahead, the need for more rigorous risk management than in recent years, the preferred asset classes and geographies, and building the right balance of public and private investments for wealthier clients.

### [Dr. Jon Wongswan](#)

Managing Director, Kiatnakin Phatra Securities

[Article - Curating Winning Portfolios and Improving Allocation for Thai Private Clients](#)

Dr. Jon Wongswan, Managing Director of Kiatnakin Phatra Securities presented delegates with a number of helpful insights. Most importantly, he explained that they are working hard to communicate regularly with clients and to ensure that they accept that this is in the US and to a large extent in the European markets, there is now a very different financial and investment environment from that which had prevailed for a decade or more until early 2022.

### [Paul Gambles](#)

Director, MBMG Group

[Article - Paul Gambles on Curating Winning Portfolios and Improving Allocation for Thai Private Clients](#)

Paul Gambles, Director of the long-established and Bangkok-based independent wealth and asset management firm MBMG Investment Advisory, part of the MBMG Group he founded, is conservative by nature, erring well on the side of what he believes is his firm's core mission of wealth protection for their clients. Paul told delegates that amidst the ongoing uncertainties over inflation in the West, higher rates, risks of recession and geopolitical worries, the signals and pointers are not yet clear enough to move wholeheartedly away from cash, especially as the money markets offer such appealing returns, the likes of which have not been seen since the aftermath of the global financial crisis. And also because there is a risk that the policymakers, headed by the US Federal Reserve, could be making the wrong decisions at the wrong time, resulting in immense dangers ahead for investors.

### PANEL SPEAKERS

- » [Dr. Jon Wongswan](#)  
Managing Director  
Kiatnakin Phatra Securities
- » [Paul Gambles](#)  
Director  
MBMG Group
- » [Rossen Djounov](#)  
Managing Director, Head of Asia  
GAM Investments
- » [Harmen Overdijk](#)  
Chief Investment Officer  
Leo Wealth
- » [Yifei Li](#)  
Managing Director,  
Institutional Sales  
Alta





# What are the Key Issues Affecting HNW and UHNW Clients in Thailand?

[View video of panel discussion](#)



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- » **Zac Lucas**  
Partner - International Private Wealth  
Spencer West
  - » **Jonathan Stuart-Smith**  
Tax Partner  
Mazars
  - » **Tan Woon Hum**  
Partner, Head of Trust, Asset & Wealth Management Practice  
Shook Lin & Bok

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These are some of the questions tackled by the experts:

- » How does inheritance tax apply to foreign trust structures? And what are the reporting requirements under CRS?
- » What are the current Trends and Concerns for International Families?
- » How can you protect assets and wealth for the next generation?
- » Which centres are likely to be most attractive in the future?
- » What are the trends around citizenship and migration?



### HEAD-TO-HEAD Q&A WITH COMARCH'S PARIDA LEELANIRAMOL ON DIGITAL TRANSFORMATION

[View video of head-to-head](#)

#### [Parida Leelaniramol](#)

Sales Director, Comarch

[Article - Head-to-Head Q&A with Comarch's Parida Leelaniramol on Digital Transformation](#)

Parida Leelaniramol, Sales Director of Comarch for Thailand and SE Asia, spoke to Michael Stanhope, CEO of Hubbis at the Thailand Wealth Management Forum. She surveyed how wealth managers in Thailand are enhancing their digital capabilities, she outlined some of the key emerging trends, and explained what Comarch does to help its clients with their digital transformation.



### EVENT PRESENTATION - SYNPUULSE'S YASH SHAH ON 'WEALTH AS A SERVICE' AND OPTIMISING THE POTENTIAL IN ASIA'S FAST-GROWING MASS AFFLUENT MARKET

[View video of presentation](#)

#### [Yash Shah](#)

Partner, Synpulse

[Article - Synpulse's Yash Shah on 'Wealth as a Service' and Optimising the Potential in Asia's Fast-Growing Mass Affluent Market](#)

Yash Shah is Partner in the region for Synpulse and gave delegates at the Hubbis Thailand Wealth Management Forum a lively and engaging presentation on May 24, concluding that we all need to look beyond Asia's top rank of wealthy private clients to understand how wealth managers are gearing up with innovative wealth operating models to capture and service the rapidly growing mass affluent population in Asia's emerging markets, which he says are still significantly underserved and that offers huge potential for wealth managers.



### EVENT PRESENTATION - CITIZENSHIP AND RESIDENCY - OPPORTUNITIES AND TRENDS FOR THE YEAR AHEAD

[View video of presentation](#)

#### [Rory McDaid](#)

Director Private Clients, Henley & Partners

[Article - Henley & Partners Expert Rory McDaid on the Merits of Investment Migration](#)

Rory McDaid is Director of Private Clients at investment migration advisory Henley & Partners. He knows that the world today remains unstable and challenging in so many ways. But amidst all the world's instabilities and troubles, high-net-worth (HNW) and ultra-high-net-worth (UHNW) clients are lucky as they have the financial wherewithal, and often the time and the connections, to diversify their residence or even citizenship options, not just for themselves and their spouses, but potentially for their children, and their grandchildren. Global investment migration advisory Henley & Partners has for nearly three decades been at the very leading edge of advice and expertise in this field, and in fact has developed into a worldwide operation with over 40 offices globally, including three new offices in the US, which has become a major source of clients in recent years. Rory offered delegates some valuable advice on investment migration options, explaining that amidst the many ongoing uncertainties and amidst the globalisation of wealthy families, interest in investment migration continues to surge. This is especially important for a country like Thailand which sits in the lowly 65th position of Henley's visa-free passport rankings and therefore is certainly not enjoying the flexibility of even neighbouring Malaysia, and certainly not of Singapore, which sits nearly atop the table.



### EVENT PRESENTATION - ISOLATING ALPHA IN UNCERTAIN TIMES

#### [Rahul Mathur](#)

**Investment Manager, GAM Investments**

[Article - GAM Investments Rahul Mathur Highlights Strategies to Isolate Alpha in these Uncertain Times](#)

Rahul Mathur, Investment Manager at GAM Investments delivered a thought-provoking presentation at the Hubbis Thailand Wealth Management Forum, explaining how private clients can think about finding alpha in today's environment. He highlighted how central banks are facing up to the dilemma of preserving financial stability and at the same time taming inflation. He asked if regarding European fixed income, the ECB had done enough. He said in the Emerging markets policymakers appear to be ahead of the curve and pointed to selected economies where GAM thinks the opportunity continues to be very attractive. And he discussed currency trends, asking if FX markets are driven by rates or growth differentials, and whether investors should see currencies as a separate asset class.



### EVENT PRESENTATION - PREMIA PARTNERS' LAURA LUI ON THE REOPENING OF CHINA, AND THE APPEALS OF ASEAN

[View video of presentation](#)

#### [Laura Lui](#)

**Partner, Co-Chief Investment Officer, Premia Partners**

Laura Lui, Partner, Co-Chief Investment Officer at Premia Partners offered delegates at the Hubbis Thailand Wealth Management Forum four key ETF ideas through which they could participate in China's reopening and technology transformation, and in ASEAN's ongoing growth, which will be further inspired by the reopening of China's vast economy. Premia Partners is an independent ETF provider based in Hong Kong. Our team comprises experienced veterans who came to us from global and regional investment industry leaders. The firm is dedicated to creating efficient investment tools and sees enormous scope for innovation in Asian ETFs. As of March this year, they had created nine ETFs, all listed in Hong Kong and all except one entirely focused on Asia and all targeted at private clients.



### EVENT PRESENTATION - STRENGTHENING CUSTOMER LIFETIME VALUE IN WEALTH MANAGEMENT - PERSPECTIVES FROM COMARCH

[View video of presentation](#)

#### [Anna Sacha](#)

**Senior Consultant, Comarch**

[Article - Strengthening Customer Lifetime Value in Wealth Management - Perspectives from Comarch](#)

Anna Sacha is a Senior Consultant at Comarch and made a lively presentation at the Hubbis Thailand Wealth Management Forum in Bangkok on May 24. Her premise was that to ensure wealth managers optimise customer lifetime value, they need to have the right technologies, approaches and protocols in place to attract, engage, and retain private clients, especially amidst rising competition from all quarters.



## PRESENTATION

### EVENT PRESENTATION - ACCESSING VIETNAM –SUSTAINABLE VALUE INVESTING IN ONE OF ASIA'S MOST DYNAMIC & UNDERVALUED MARKET

[View video of presentation](#)

#### [Luong Cong Minh](#)

Head of Research, Vietnam Holding Asset Management

[Article - Accessing Vietnam –Sustainable Value Investing in one of Asia's Most Dynamic & Undervalued Market](#)

Luong Cong Minh is Head of Research at Vietnam Holding Asset Management and in that role is central to the articulation of strategy for the Lumen Vietnam Fund, which is ultimately managed by the Swiss-based AQUIS Capital. He offered delegates a detailed and engaging presentation at the event, providing some insights into the LVF fund and detailing why he is such a strong believer in Vietnam. He explained that the country is benefitting from the China Plus One Strategy, he said Vietnam is an excellent diversification for private portfolios and he outlined the multitude of advantages in the market's favour.



### EVENT PRESENTATION - GOJI CEO DAVID GENN ON RE-INVENTING OPTIMISED ACCESS TO PRIVATE ASSETS & MARKETS

[View video of presentation](#)

#### [David Genn](#)

CEO, Goji

[Article - Goji CEO David Genn on Re-inventing Optimised Access to Private Assets & Markets](#)

David Genn is the CEO of Goji, an investment platform technology provider based in London, UK. Goji's mission is to improve investor access to private funds. Goji develops, implements, and operates private markets technology and services, and provides the infrastructure to give investors a digital investment journey. In December 2022, Goji was acquired (subject to regulatory approval) by Euroclear, the global provider of Financial Markets Infrastructure, to build market-neutral infrastructure that will bring straight-through processing to private funds. David joined Goji as employee number one in 2015, to lead the technology build of the platform, before taking over as CEO in January 2019. He is genuinely excited about the next phase of their journey, spreading the word and access through Euroclear's vast network.

