

Navigating China investments amid disruptions

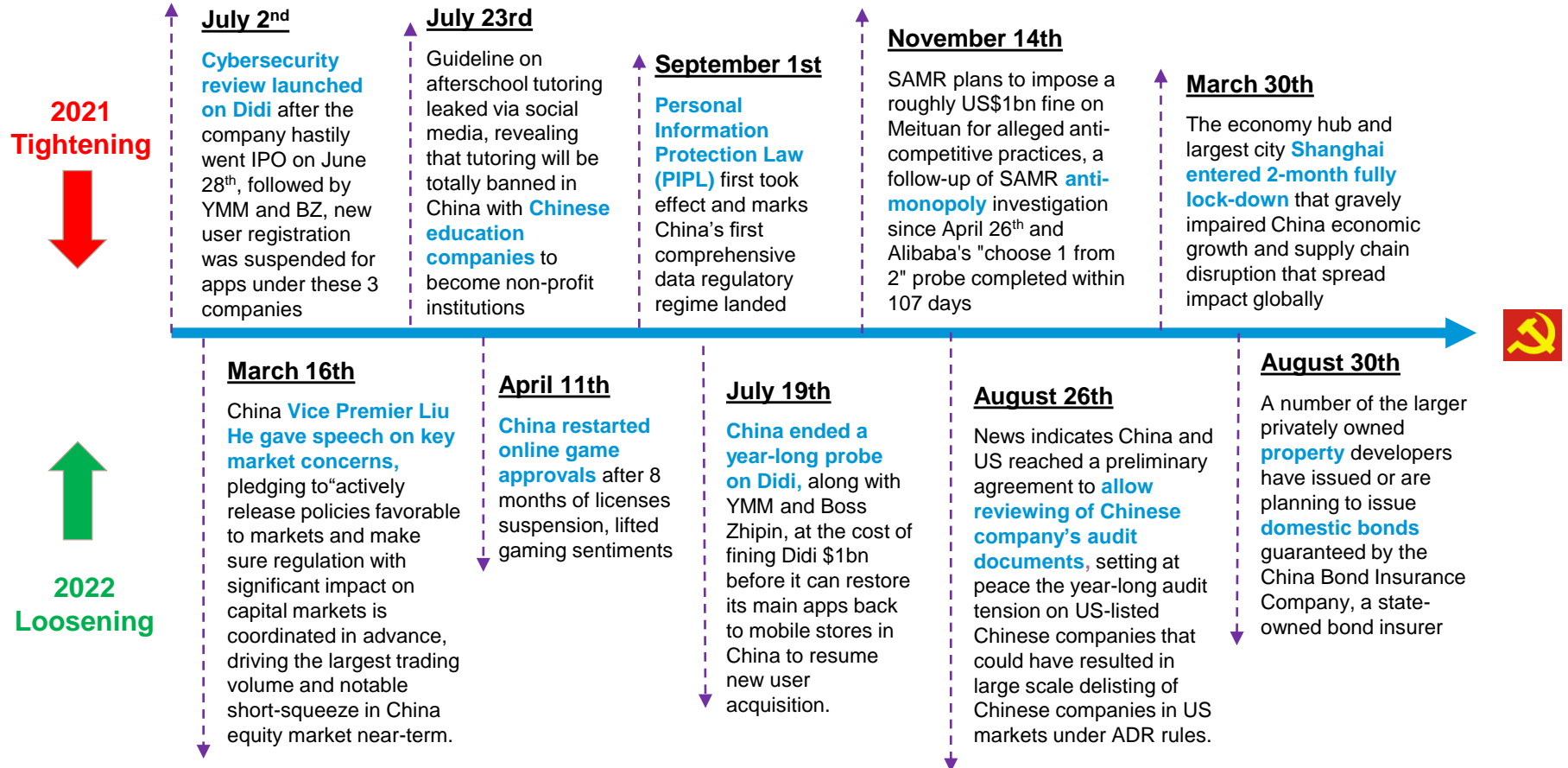
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Top-Down Disruption: The Changing Wind of Regulations

Extending yet moderating list of China regulations

Meltdown started with policy tightening cycle in 2H21, with many corrected in 2022



Timeline to watch: CCP 20th Congress in **October 16th 2022**, with politburo leadership and high-level roadmap to be finalized

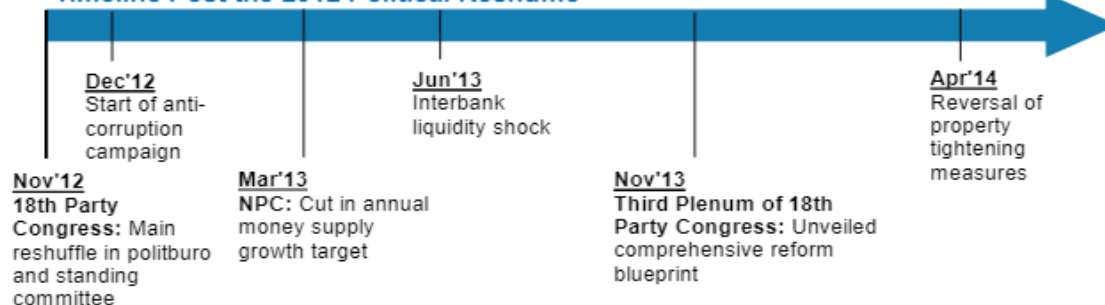
All eyes on 20th party congress

Roadmap for next five year and starting point for next centenary

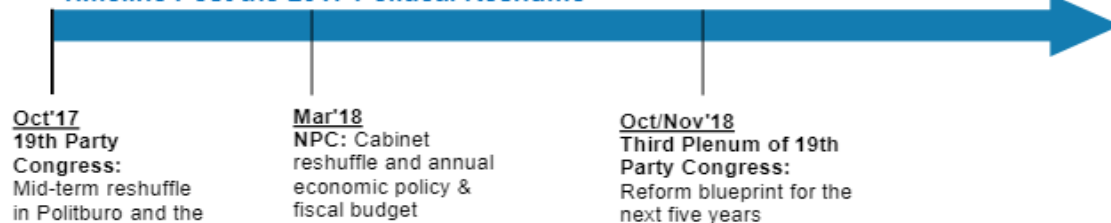
Anticipated discussion:

- ❑ Finalizing the 14th Five-year-plan (2021-2025) and *Dual Circulation*
- ❑ Increased focus on 'common prosperity'
- ❑ GDP growth target for double economy by 2035
- ❑ 3060: reaffirm the 2030/2060 environmental targets

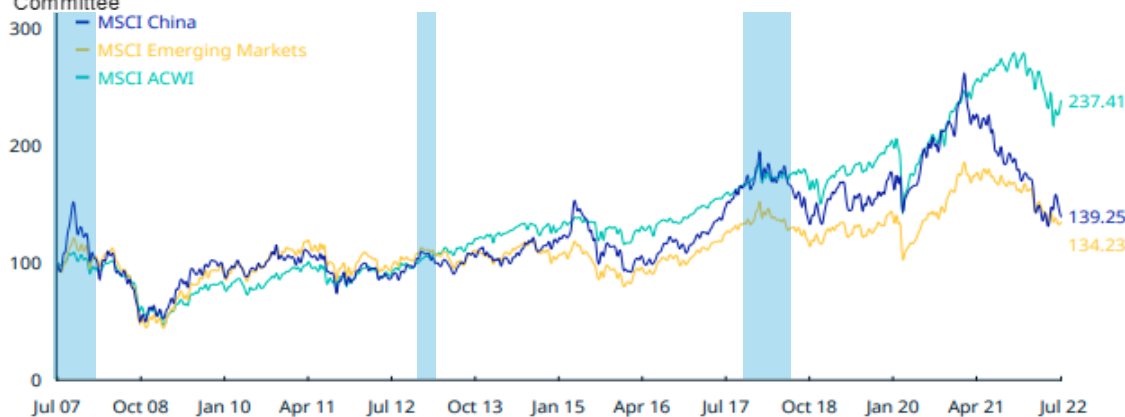
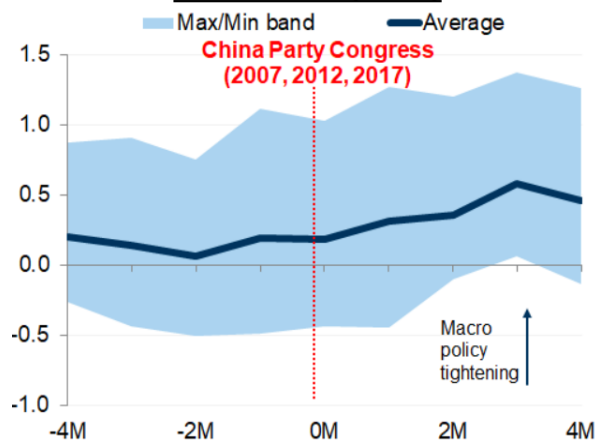
Timeline Post the 2012 Political Reshuffle



Timeline Post the 2017 Political Reshuffle

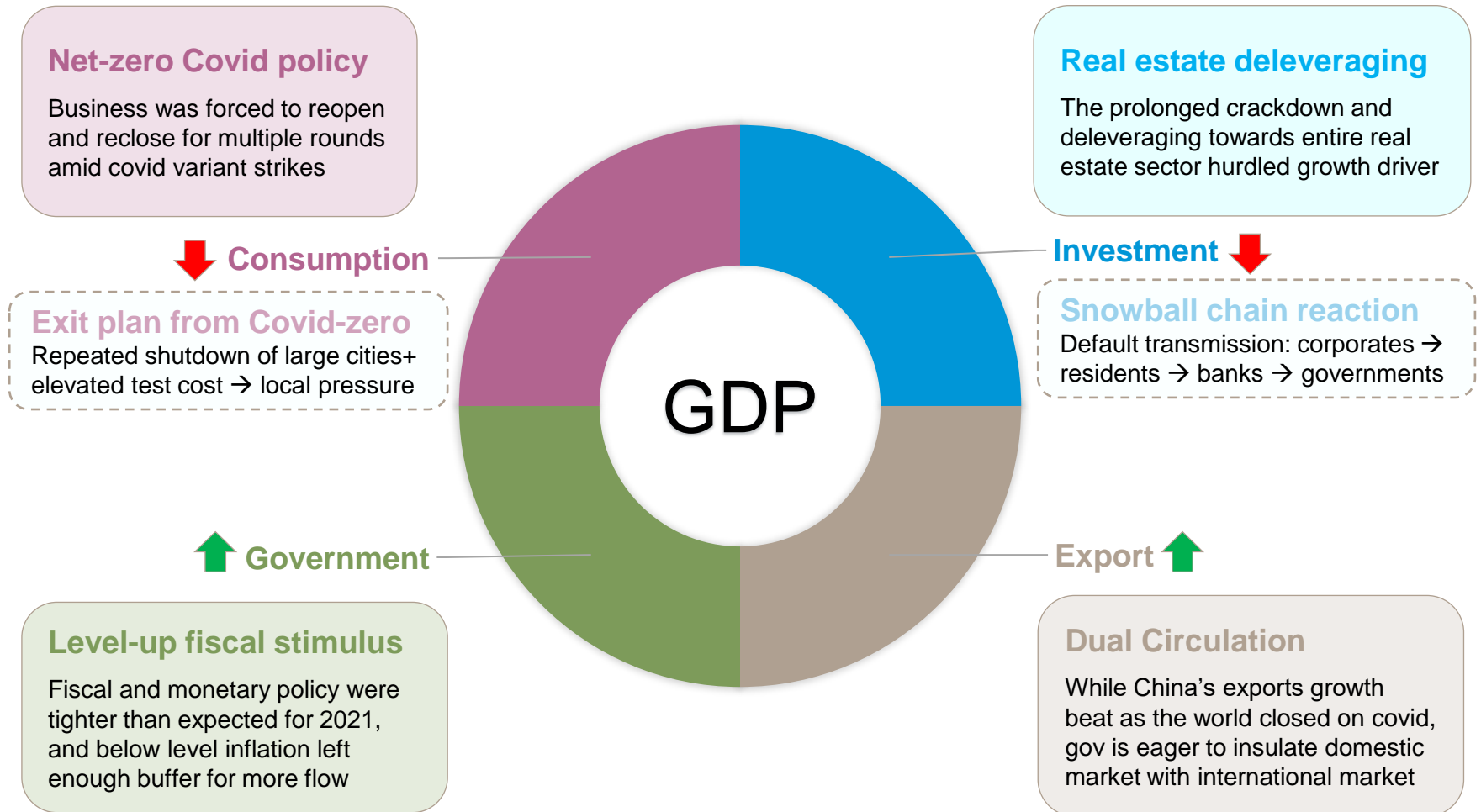


Domestic Policy Proxy



China Inc: the pulling and pushing factors

Multiple drags result in decreasing confidence over China's **5.5% growth** target for 2022



Changing priorities for China decision makers

Speed of growth → sustainability of growth → stability of governing



Delay population conundrum:

The world's largest industrial workforce that breeds the manufacturing miracle is now aging and slowing



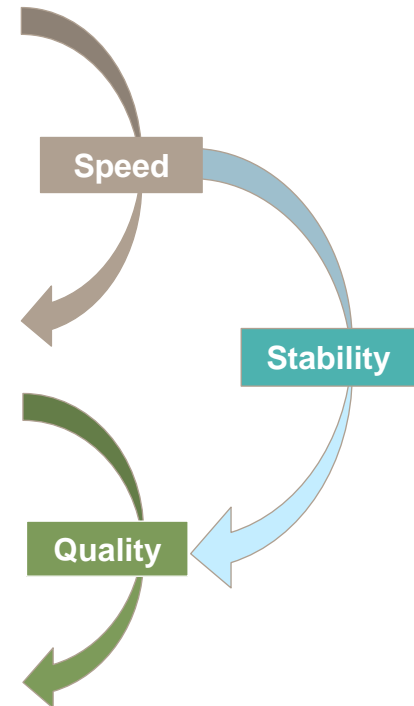
Improve quality of growth:

Change growth engine: de-leveraging property industry
Sustainable growth: “dual-carbon” and “dual-circulation”



Govern under the new norm:

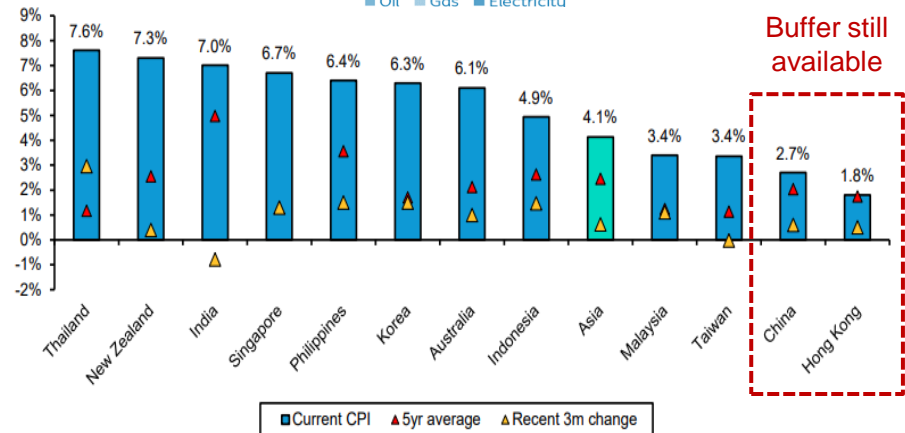
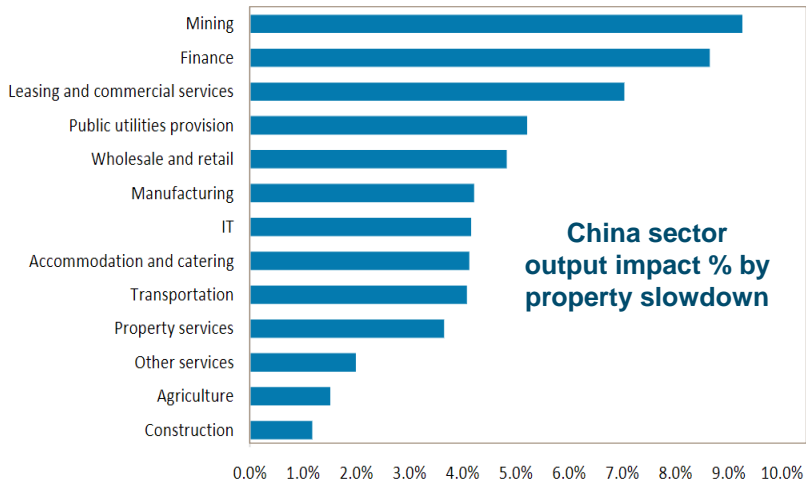
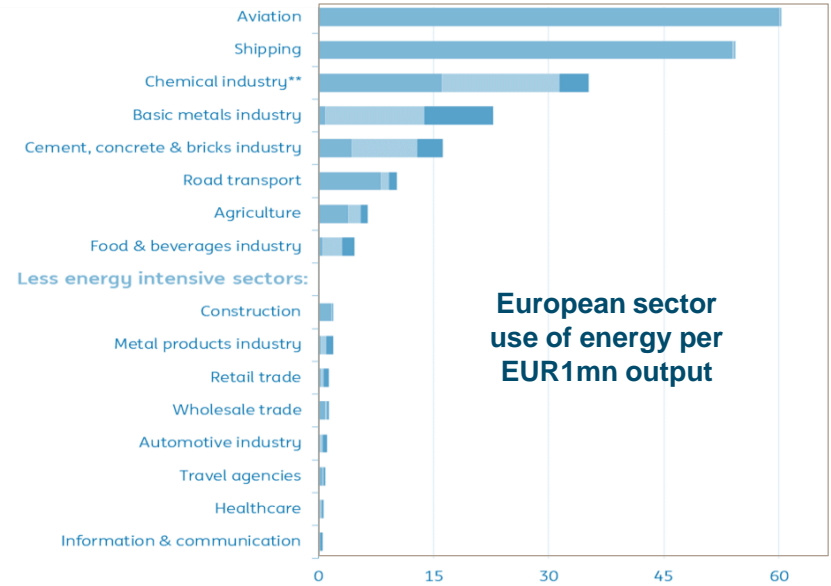
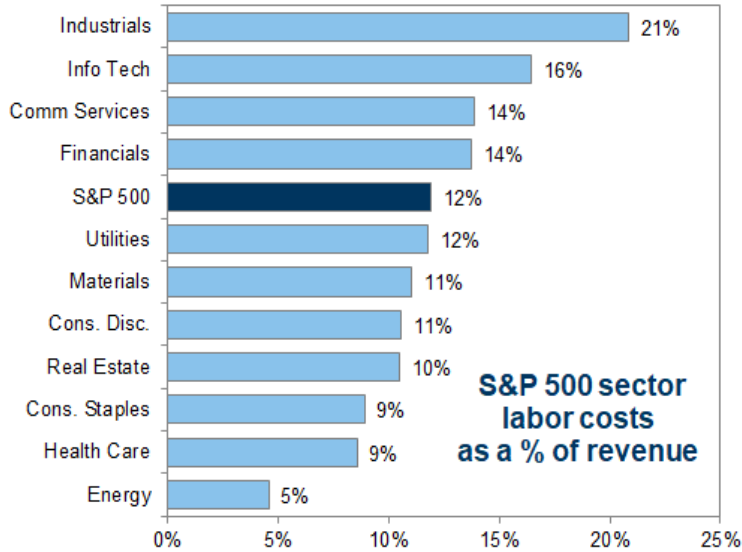
Domestic: rise of social media and world largest middle-class
International: US-China trade war and geopolitical tensions



Bottom-Up Disruption: The Constant Evolution of Industries

Disruptions can also create opportunities

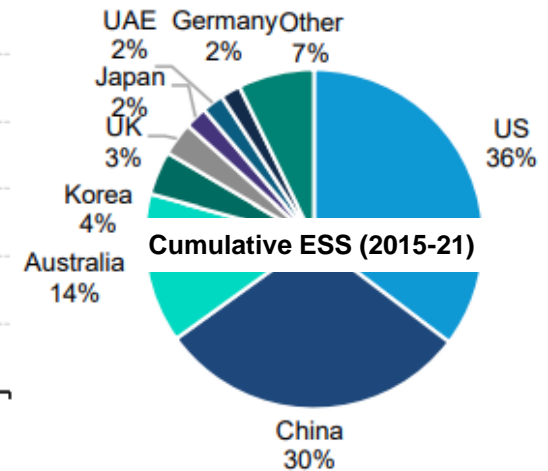
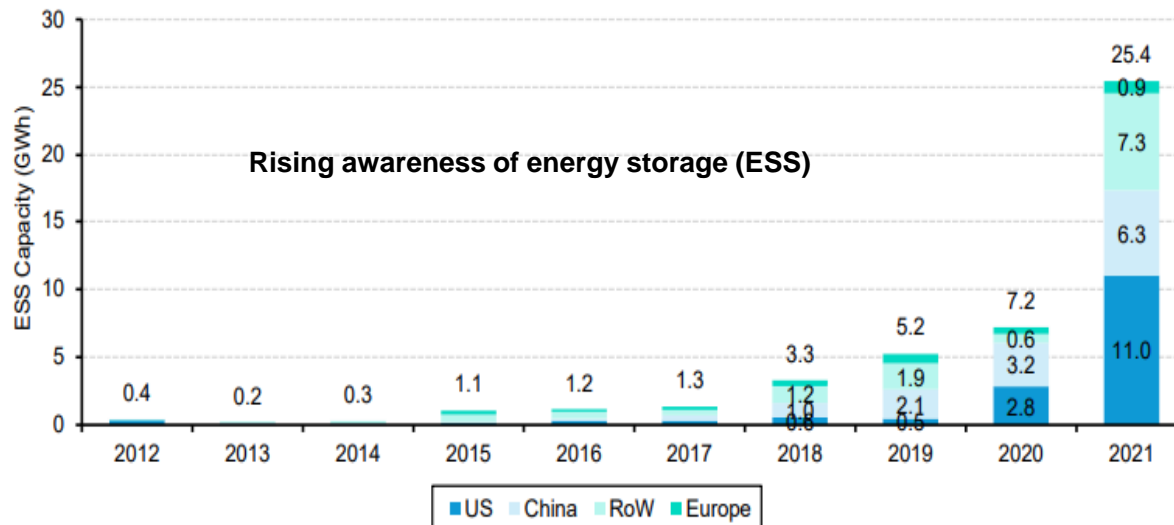
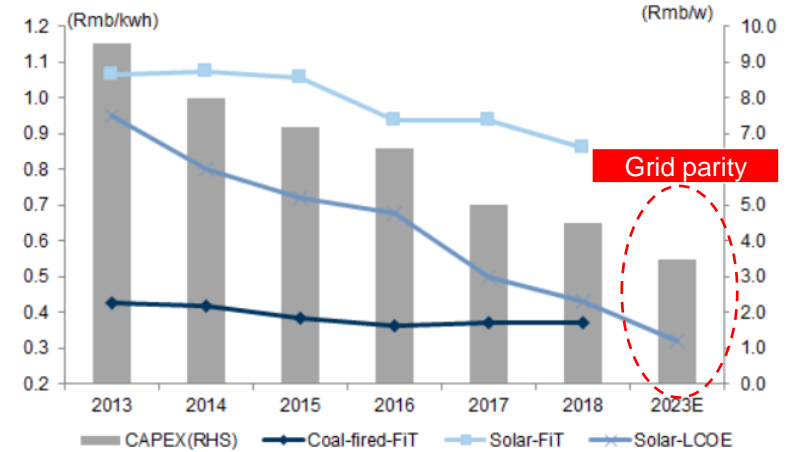
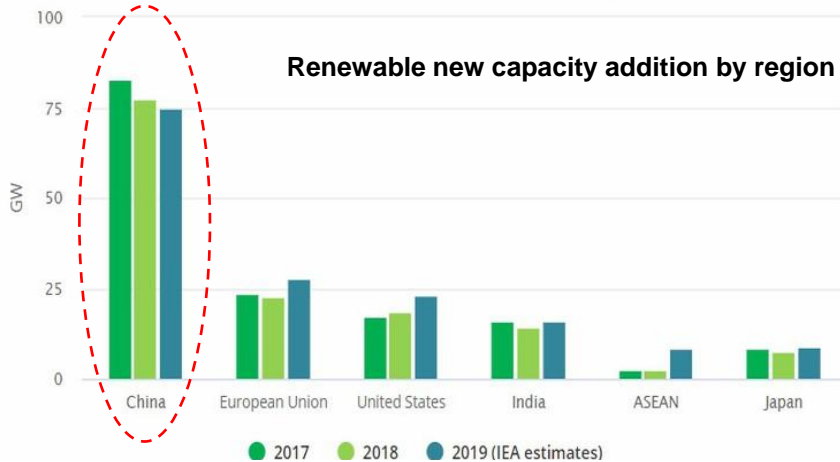
Amid inflation frustration and recession obsession



Source: Morgan Stanley Research, Goldman Sachs Investment Research, ING Research

Disruptive forces resonate with sustainability

China dominates solar market share guarded by irreversible cost advantage



Disruptive forces through ground observations

China duel diligence feedbacks: renewable, Internet and consumer

EV and renewables

- **EV proliferation** in China:
 - EV penetrated 10% of new car sales, well on-track towards 20% gov target in 2025
 - Car plate quota for top tier cities helps incentivize EV adoption
 - Domestic EV brands riding the patriotic tide and seeing greater adoption among youth
- **Renewable** leads the green wave:
 - Energy storage a top of mind with renewable grid adaption and roaring demand abroad
 - Still strong solar demand home and abroad (e.g., EU demand from higher oil/gas price)
 - Poly price on the rise while supply chain disruption to moderate in coming year



QR code for everything

- **Mobile internet** has penetrated into every aspect of life
 - Dining: no waiters and no cashier, everything self-serve via QR codes
 - Public facilities: scan QR code to rent bikes, power banks, even toilet paper
 - Transportation: One's ID card functions as air/train/ship ticket + covid pass



Next generation of consumption

- **New brands:**

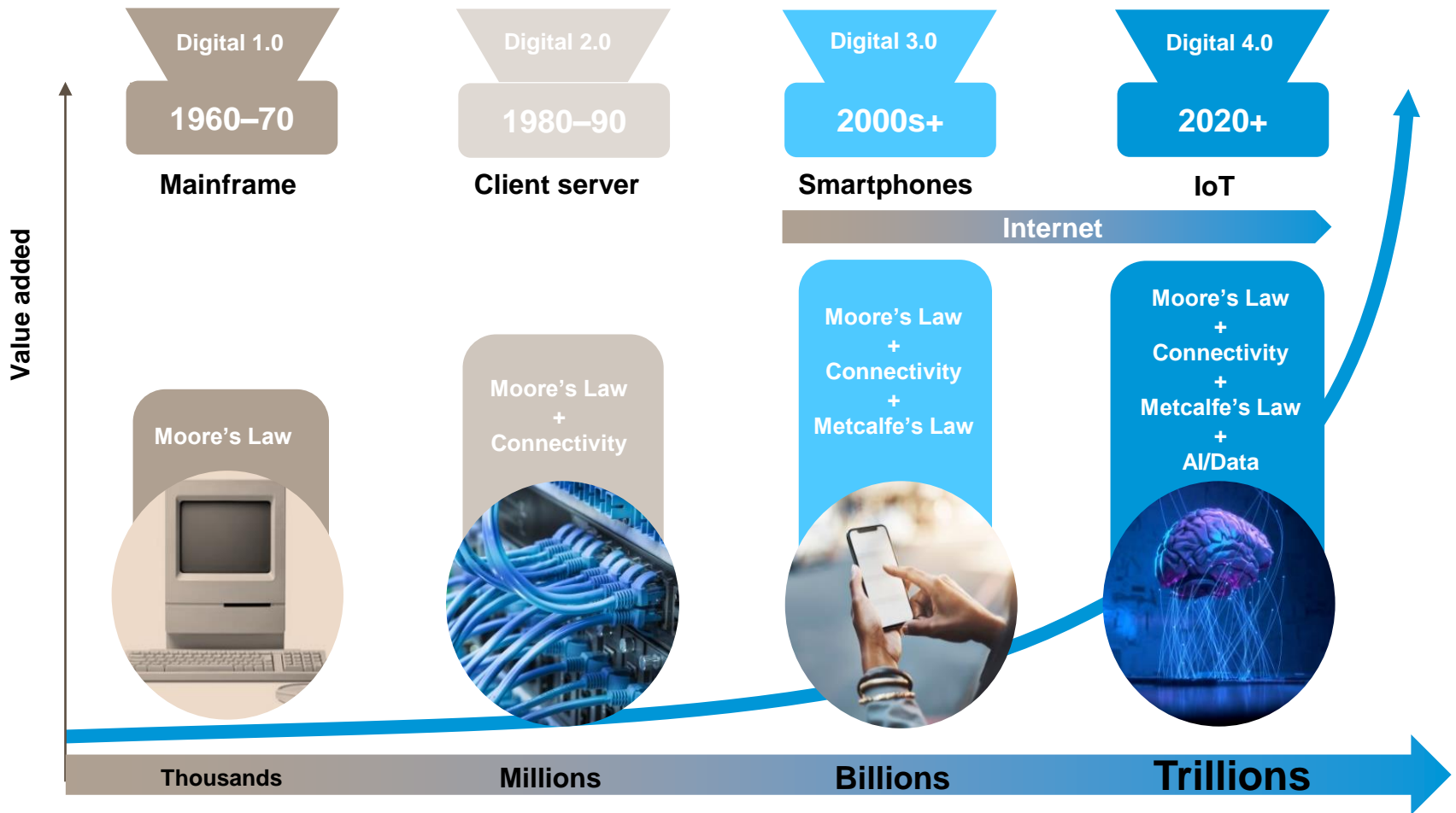
Gen-Z is embracing **domestic brands** more than millennials, helping emerging brands to surpass their vertical incumbents (incl. international ones) in 1-2 years time
Valuation skyrocketed in primary market with per store value >\$15mn (Starbucks \$4mn)
- **New channels:**

Content-driven and social-driven consumption is the new mainstream, KOLs are taking great consumer mindshare and incubating new brands in unprecedented speed



Digital drives disruptive growth ever faster

Digital tech is a deflationary force in an inflation economy --- Satya Nadella



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